

## 1. Introduction

This policy sets out our approach to the recruitment process. It includes information about line manager responsibilities, the role of the HR department, job descriptions and employee specifications, assessment criteria, interviews (both remote and onsite) and equality, diversity and inclusion.

### **Line manager responsibilities**

Line managers are responsible for recruitment in conjunction with the HR department. A line manager who wishes to recruit someone must first obtain approval from the Executive Director. Where recruitment is planned to fill a vacancy created by a leaver, approval is still required

If the line manager wishes to upgrade a role, or create a new role, they must provide the Executive Director with justification, focusing on organisational needs.

### **Assessment criteria**

We always aim to recruit the person who is most suited to each particular job. We recruit solely on the basis of the applicant's abilities and individual merit as measured against the predetermined criteria for the job. Qualifications, experience and skills are assessed at the level that is relevant to the job.

### **Job descriptions and person specifications**

Before initiating the recruitment process, the responsible line manager must ensure that there is an up-to-date job description for the role and a clear person specification.

The job description will describe the duties, responsibilities, level of seniority associated with the role and pay and benefits, while the person specification will describe the type of qualifications, training, knowledge, experience, skills, aptitudes, competencies and personal qualities required for effective performance of the job.

### **Advertisement of vacancies**

It is our policy that all vacancies will be placed on our website. Line managers should encourage existing employees to apply for vacant posts if they have the appropriate qualifications, experience and skills.

For jobs we intend to advertise externally, line managers must send the proposed advertisement to the HR manager for approval. The HR manager will put together the advertisement.

## Equality, diversity and inclusion

We are committed to applying our equality, diversity and inclusion policy at all stages of recruitment and selection. We always carry out shortlisting, interviewing and selection without regard to an applicant's sex, gender identity, sexual orientation, marital or civil partnership status, skin colour, race, nationality, ethnic or national origins, religion or belief, age, pregnancy or maternity leave or trade union membership.

We will never exclude any candidate with a disability unless it is clear that the candidate is unable to perform a duty that is intrinsic to the role, having taken into account reasonable adjustments. Line managers must only ask a candidate questions about their health where this is directly necessary for a particular role and, in any event, only once they have been shortlisted.

To prevent any candidate from being disadvantaged because of a disability, the individual responsible for communicating with applicants should ask each candidate whether they require reasonable adjustments to be made. These may include ensuring easy access to the premises for an interview/adapting psychometric tests/replacing psychometric tests with an alternative option/providing an alternative to a telephone interview for a deaf candidate/providing a suitable chair for an interview with a candidate suffering from back problems.

The HR Manager is available to provide guidance on reasonable adjustments.

## 2. Interviews

Line managers conducting recruitment interviews will ensure that the questions that they ask job applicants are not in any way discriminatory or unnecessarily intrusive. The interview will focus on the role and the skills needed to perform it effectively.

Line managers must make a record of every recruitment interview and forward this to the HR Manager to be retained for a suitable period of time. To ensure fairness, the line manager should ensure that questions asked are consistent in all interviews for a particular job. On no account should any job offer be made during or at the end of an interview.

In some cases, we will hold interviews remotely via telephone/online video call. Video interviews are carried out using Google meet or Microsoft Teams. The responsible line manager should in advance provide the interviewee with details of how the interview will be conducted. They should also give the interviewee the opportunity to provide details of any reasonable adjustments that should be made or technological difficulties that they may encounter.

## Psychometric testing

The HR manager must approve any request to use psychometric testing as part of the recruitment process. Any test used must have been validated in relation to the job, be free of bias, and be administered and validated by a suitably trained person. It is important to bear in mind that the use of psychometric testing may not be appropriate

or that such testing may need to be adjusted, for example where an applicant is neurodivergent or has requested reasonable adjustments to the recruitment process. In these circumstances, the line manager requesting such testing must refer to the HR manager for further guidance.

### 3. References

We ask every successful candidate to give their consent for us to obtain two written references and to provide us with documentary proof of qualifications. Any offer of employment will be conditional on these requirements being satisfactory.

#### Right to work checks

We only recruit individuals with a legal right to work in the UK. All offers of employment will be subject to the candidate providing the required original documents or our organisation being able to carry out a check on the Home Office online [right to work checking service](#) confirming their right to do the work in question. To enable us to conduct an online check, the candidate must have shared their right to work details using the Home Office [prove your right to work to an employer](#) online service.

The requirement to provide evidence of the right to work in the UK applies to all new recruits, regardless of their race, nationality or ethnic or national origins.

#### Data protection

We process all personal data collected during the recruitment process in accordance with our [Data protection policy](#).

We do not collect unnecessary personal data from applicants during the recruitment process. For example, we will only request bank account details and next-of-kin contact details from successful applicants. Data collected as part of the recruitment process is held securely and accessed by, and disclosed to, individuals only for the purposes of managing the recruitment exercise effectively to decide to whom to offer the job. Staff should report immediately any inappropriate access or disclosure of job applicant data in accordance with our organisation's data protection policy. It may also constitute a disciplinary offence, which will be dealt with under our organisation's [Disciplinary procedure](#).

### 4. Document Control

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# **WBTC RECRUITMENT POLICY**